ICGN Membership overview

2026

Our Mission

We are a global, investor-led community and our members manage over $100 trillion USD on behalf of their clients and beneficiaries.

We aim to strengthen markets and create long-term value through effective corporate governance policy and practice.

We focus our networking, education and policy advocacy on material governance issues, in line with our members’ fiduciary responsibilities.

$100T+ AuM

40+ Countries

300+ Members

ICGN Members include:

NORGES BANK INVESTMENT MANAGEMENT

Vanguard

ROBECO

CalPERS

USS UNIVERSITIES SUPERANNUATION SCHEME LIMITED

CALSTRS

Quantum MUTUAL FUND FOR THOUGHTFUL INVESTORS

ONTARIO TEACHERS' PENSION PLAN

GPIF

RBC

CITY OF NEW YORK OFFICE OF THE COMPTROLLER

apg Asset Management

AustralianSuper

HESTA

Amundi ASSET MANAGEMENT

NPS National Pension Service

FRANKLIN TEMPLETON INVESTMENTS

WELLINGTON MANAGEMENT

GPIF

OLDMUTUAL

L&G

RATHBONES

Goldman Sachs Asset Management

BNP PARIBAS

NZSUPERFUND Te Kaitiaki Tahua Penihana Kaumātua o Aotearoa

T.RowePrice

BlackRock

RAILPEN

Fidelity INVESTMENTS

AB

nuveen A TIAA Company

Why join ICGN?

We focus on the "G"

Because G is key! Governance is about how companies are run, and how long-term sustainable economic returns are generated. It's also how we can solve some of the newer and urgent issues that the corporate world needs to grapple with.

That's why we focus our policy impact, networking and education on material governance issues, advocating for high standards in corporate governance and stewardship, in line with our members' fiduciary responsibilities.

- ICGN membership fees support our policy work – a collaborative approach to market wide and systemic policy issues to support our members stewardship, inline with their fiduciary responsibilities.

- As part of the worlds largest investor led governance focused network, you can also benefit from:
  - Networking and educational opportunities
  - Highlighting your key initiatives on ICGN social media, webinars and at events through our Member Spotlights
  - Speaking opportunities at events and webinars
  - Reporting on ICGN policy activities in your annual stewardship report
  - Optional new membership marketing on ICGN social media, with company logo
  - Use of the ICGN member logo

How we deliver our mission:

Policy advocacy

- Targeted advocacy work, focused on key markets and stakeholders including:
    - Policy maker / regulator meetings – including online and in person opportunities for members to join
    - Comment letters
    - Formal Advisory group participation (eg PCAOB, IFIAR, IFRS, SASB, Japan Council of Experts)
    - Thought leadership blog on advocacy priorities
- Focus areas are member priority led – secretariat runs delivery

Networking

- In person informal lunch, breakfast and dinner events in cities across the world (2026 to include London, NYC, Boston, Tokyo, Copenhagen and Edinburgh)
- Expanded committee participation (including Future leaders)
- Expanded ICGN exchanges programme: 2026 will include London, Mumbai, Paris and our future leaders' events

Education

- Subject matter expert briefings to policy working groups.
- High quality conferences in key markets:
    - 2026: Seoul, Amsterdam, Toronto, London (GSF & Awards), Tokyo
    - 2027 TBC: Kuala Lumpur, Tokyo Geneva, London (GSF & Awards)
- Easy to use online reference content, leveraging our live events.
- Partnership education programs with key director side organisations.
- Discounts for members with high quality training and media providers

ICGN International Corporate Governance Network

Our strategic focus areas

Strong and effective boards

Reliable reporting

Protecting shareholder rights

Best practices in investor stewardship

Key focus markets & international stakeholders

Developed markets:

- Japan
- USA
- EU
- UK

Emerging markets:

- India
- Korea

International bodies:

- OECD
- IOSCO
- IASB / ISSB
- IAASB / IESBA / PIOB
- IFIAR

Note: ICGN also continues to convene two global networks to bring together key stakeholders and partner investor organisations:

- Global Network of Investor Associations
- Global Stewardship Codes Network

ICGN International Corporate Governance Network

Recent engagement examples

IoD Institute of Directors South Africa

SEBI Securities and Exchange Board of India

IOSCO

FCA

Bursa Malaysia

London Stock Exchange

EFRAG

IAASB International Auditing and Assurance Standards Board

金融庁 Financial Services Agency

[B]³ Brasil Bolsa Balcão

IFRS International Financial Reporting Standards

ESMA European Securities and Markets Authority

FRC

OECD

PIOB

IFRS Sustainability

SSBJ

METI Ministry of Economy, Trade and Industry

U.S. Securities and Exchange Commission

JPX Tokyo Stock Exchange

PCAOB Public Company Accounting Oversight Board

Qatar Financial Centre Regulatory Authority

IESBA International Ethics Standards Board for Accountants®

HKEX 香港交易所

How you can get involved: Policy Advocacy

Committees

Global Policy Committee

Future Leaders

Meet with Policy Makers

Policy Advocacy days, in person meetings and online roundtables with key stakeholders

Working Groups

1. Thought leadership Working Group - blogs
2. Thought leadership Working Group – AI Governance

1. Regional Working Group - Japan
2. Regional Working Group - USA
3. Regional Working Group - EU
4. Regional Working Group - UK
5. Regional Working Group - Korea
6. Regional Working Group - India

How you can get involved: Policy Advocacy

- **BLOG: Good Governance for Value Creation**

- We have launched a new blog series titled Good Governance for Value Creation.
- Every second Thursday, with input from ICGN members, we make the case for important aspects and pillars of good governance that are increasingly coming under scrutiny amid deregulatory trends in some markets.
- The thought leadership working group for this project welcomes additional members

- **JOIN US: Policy Advocacy Days**

- We have opportunities for members to join us at meetings with senior policy makers, regulators, politicians and standard setters.
- 2025 examples included:

Brussels 4 February	Paris 13 February	Tokyo 6 March & 18 December	Madrid 7 April	Washington D.C. 15 July
• DG FISMA, European Commission • DG JUST, European Commission • MEP Lara Wolters • European Issuers	• ESMA • French CG Code (AFEP)	• Ministry of Economy, Trade & Industry • Financial Services Agency • Tokyo Stock Exchange • Keidanren • Japan Association of Directors	• PIOB • IOSCO Secretary General • Spanish regulatory authority (CNMV) • Spanish Institute of Directors	• SEC Chairman and Commissioners. Investor Advocate • PCAOB Chair and Investor Advocate • General Counsel to the Speaker of the House of Representatives • NACD CEO

- 2026 plans include: DC, Brussels, Seoul, Mumbai/Delhi, Madrid, Paris, Tokyo

How you can get involved: 2026 events

Conferences

ICGN Conference
Seoul
14 April 2026

ICGN Annual Conference
Amsterdam
24 - 26 June

ICGN Toronto Conference
4 – 5 Nov

ICGN Global Stewardship Forum & Awards
London
1 December

ICGN Japan Forum:
Tokyo
16 December

Exchanges

London
5 March 2026

Copenhagen
6 May 2026

Future Leaders
8 July 2026

Paris
6 Oct 2026

Informal Chatham house breakfasts, lunches and dinners

Tokyo
26 Feb

NYC
23 March

Edinburgh
24 Sept

Boston
30 Sept

London
8 Oct

+ more to be added

Frequently asked questions

Q: How many staff can be involved with ICGN or access member resources?

A: Membership is organisation wide. All employees can access member benefits.

Q: Do we have to publicly sign up to any particular policy positions?

A: No, we're home to a range of views. Membership does not require any specific reporting, collaborative engagement or public positioning. Members are free to engage as much or as little as they want to in ICGN activities. Our Members choose to be part of this global network to support our mission to drive high standards of governance and for the value they find in being part of the ICGN community.

Q: Do members have to do any formal reporting?

A: No, there are no reporting requirements on ICGN members or any requirement to take a specific policy position.

Q: Does ICGN facilitate collaborative engagement with companies?

A: No, our advocacy focuses on codes, standards, and regulations.

Q: Do you offer proxy voting recommendations or advice?

A: No, ICGN does not offer views on specific company issues.

2026 Membership fees:

Investors	Assets under management (£bn)	Cost
	>60	£10,000
	>10<59	£7,500
	>1<10	£3,750
	<1	£2,000

Non-investors	No. of employees	Cost
	>80,000	£10,000
	>40,000<79,000	£7,500
	>1,000<40,000	£3,750
	<1000	£2,000
	<25	£675

*multi-year memberships available, conference ticket packages available to members at deep discounts